SUSTAINING THE LEGACY

Annual Report 2019-2020
The Shehu Musa Yar’Adua Foundation was established by the friends, family and associates of Shehu Yar’Adua to honour the legacy of one Nigeria’s foremost contemporary leaders and inspire future generations with his life of service.

Our Vision
A Nigeria united across ethnic and religious divides; committed to justice and democracy.

Our Mission
To promote national unity, good governance and social justice by creating platforms to engage citizens, policy makers and stakeholders in national conversations that foster an inclusive and prosperous Nigeria.

Our Core Values
- Excellence
- Integrity
- Inclusiveness
- Partnership
- Accountability
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On behalf of the Board of Trustees, I want to convey the Foundation’s profound gratitude for the support and encouragement we continue to receive from our friends, associates and international development partners.

Closing the Yar’Adua Centre due to the coronavirus pandemic posed a considerable challenge in 2020, affecting project activities as well as facility rentals. In order to keep staff safe, we continued to work from home, achieving all programme-based objectives. We are certainly proud of our ability to adapt and harness creative opportunities for stakeholder engagement and advocacy via virtual platforms.

The Foundation’s Public Policy Initiative has made substantial contributions to promote good governance and inclusive prosperity in Nigeria. Support from the MacArthur Foundation enabled us to mount advocacy campaigns that challenged social norms around corruption and galvanized collective demand for accountability. Our #EndSARS campaign contributed to the online conversation on accountability for police brutality which culminated in the nationwide protests in October 2020. The MacArthur Foundation has renewed its support to sustain our social norms advocacy and build an online community of practice around accountability in Nigeria.

In line with our mission to promote social justice, our Governance and Accountability Programme initiated a project to galvanize and support collective action to protect the shrinking civic space in Nigeria. Supported by the Foreign, Commonwealth and Development Office, Ford Foundation, OSIWA and MacArthur Foundation, the project empowers human rights actors to respond to government repression of civil liberties.

We initiated a Gender Justice Programme last year to support Nigerian institutions to adopt and implement policies that make learning and work environments safer and more inclusive for women in Nigeria. With support from the Ford Foundation, the programme has assisted four universities to develop and adopt appropriate safeguarding policies and incident reporting platforms. The Foundation continues to collaborate with gender rights stakeholders across Nigeria to support young
women in their work to embrace gender equality.

The Foundation was at the forefront of Nigeria’s efforts to contain the spread of COVID-19. As a member of the Risk Communication and Community Engagement Committee of the Presidential Task Force on COVID-19, we contributed significantly to creating awareness and driving behavioural change across Nigeria. Our #COVID19StopsWithMe campaign, executed in partnership with USAID, reached over 40 million citizens. We also deployed technology platforms to support national surveillance efforts around the pandemic – including a human rights incident reporting platform that was adopted by the National Human Rights Commission.

We will continue to provide technology support to drive the NHRC’s organizational processes for case management in order to improve transparency, accountability, speed and effectiveness of its service to citizens seeking protection of their rights.

This year marks the conclusion of the Yar’Adua Merit Scholars programme. Twenty of our twenty-four Merit Scholars have earned university degrees. Fatima Rilwan emerged Valedictorian of her 2020 AUN graduating class, joining Onyinye Onuigbo who distinguished herself in that capacity in 2017. Two students were awarded scholarships for Masters and PhD programmes in France and the U.S. Another had her research article on Mathematics published in the Journal of Mathematical Finance by Scientific Research Publisher. Well done all!

Finally, our mission to promote national unity, good governance and social justice is of course inspired by the enduring legacy of late Shehu Musa Yar’Adua. We look forward to building on the partnerships we have forged over the years to address Nigeria’s challenges and remain committed to providing platforms for dialogue that foster a prosperous and inclusive nation.

Warm regards,

Mrs. Jacqueline Farris
Director General
Board of Trustees

H.E. Chief Olusegun Obasanjo, GCFR
Chairman

H.E. Olusegun Obasanjo, GCFR, was elected President and Commander in Chief of the Federal Republic of Nigeria in 1999 and re-elected in 2003. He served as Chairperson in the Office of the Commonwealth until December 2005 and also served as Chairman of the African Union until January 2006.

Former President Obasanjo was born in Abeokuta, Ogun State on March 5, 1937 and commissioned into the Nigerian Army in 1959. In January 1970, as General Officer Commanding, he led the Third Marine Commando Division that ended the Nigerian Civil War and accepted the surrender of Biafran forces. He was appointed Chief of Staff, Supreme Headquarters in 1975 and became Head of State upon the assassination of General Murtala Mohammed. As Head of the Federal Military Government of Nigeria from 1976-1979, he presided over the first voluntary transition to civil democratic rule on the African Continent.

In 1995 President Obasanjo was convicted with his former deputy, Shehu Yar’Adua, of a phantom coup plot and sentenced to life in prison. He was released in 1998 upon the demise of the military ruler and later granted a full state pardon. He is the Founder of Bells University of Technology, Ota and the Olusegun Obasanjo Presidential Library, Abeokuta.

H.E. Atiku Abubakar, GCON
Vice Chairman

H.E. Atiku Abubakar (Waziri of Adamawa), GCON, was elected Vice-President of the Federal Republic of Nigeria in 1999 and re-elected in 2003.

Born in Jada, Adamawa State, on November 25, 1946, Atiku Abubakar attended Ahmadu Bello University, graduating in 1969 with a Diploma in Law. The former Vice President enlisted in the Nigerian Customs and Excise Service, retiring in 1989 at the rank of Deputy Director. Upon his retirement, he went into private business, serving as Chairman and Director of several companies.

Atiku Abubakar’s political career began with Shehu Yar’Adua’s determination to build a national grassroots organization in Nigeria. He is the Founder of American University, Yola.

Hajia Binta Yar’Adua
Trustee

Hajia Binta Yar’Adua is the widow of late Shehu Yar’Adua. They married on December 27, 1965 after her graduation from Queen Elizabeth Secondary School, Ilorin, Kwara State.

In addition to Hajia Binta’s active participation in guiding Yar’Adua Foundation programmes, she devotes herself to religious and charity work in Kaduna and Katsina.
Lt. Gen. Aliyu Mohammed Gusau (Rtd.)
Trustee

Lt. General Aliyu Mohammed Gusau served as Nigeria’s National Security Adviser and Minister of Defence during the Obasanjo, Yar’Adua and Jonathan Administrations.


Alhaji (Dr.) Umaru Mutallab, CON
Trustee

Dr. Umaru Mutallab is a Fellow of the Institute of Chartered and Certified Accountants (FCCA); Fellow, Institute of Chartered Accountants of Nigeria (FCA); Fellow, Institute of the International Bankers Association of the United States (FIBA) and Fellow, Institute of Bankers of Nigeria.


Mr. Yomi Edu
Trustee

Mr. Yomi Edu is a qualified Insurance Broker and Attorney, receiving his LLB, Barrister at Law, from the University of Buckingham, England in 1989.

He has served on various boards including the Nigerian Industrial Development Bank, African Alliance Insurance Company, Kewalrams Nigeria Limited and Afcot Nigeria Limited. He was appointed Federal Minister for Special Duties in the Obasanjo Administration from 1999 to 2003.

Mr. Edu currently runs an oil service company, Afrigate Energy Limited, and a real estate development company, Vickers Properties Limited. He is board chairman of Eko Support Services Ltd., an oil and gas logistics terminal located at the Apapa Port Complex, Lagos.
Board of Trustees continued

Mr. Akin Kekere-Ekun

Mr. Akin Kekere-Ekun serves as Director, Africapital Management Limited, an institution that provides financial and investment advisory services to a diversified client base including corporations, financial institutions, governments, state owned enterprises and high-net worth individuals.

Mr. Kekere-Ekun is the former Managing Director, Habib Nigeria Bank Limited and former Chairman, Technical Committee, National Council on Privatization. He attended Ansar-ud-Deen College, Isolo, Lagos and the Federal School of Science, Onikan. In 1973 he travelled to the United States where he received his first degree in Biological Science and Physiology at Oklahoma State University. He is married to Kudirat Kekere-Ekun, a Justice of the Supreme Court.

Chief Dubem Onyia

Chief Dubem Onyia was elected Member of the House of Representatives in 1999 and resigned to serve as Minister of State for Foreign Affairs from 1999 to 2003.

During the period he was also appointed Chairman, International Technical Commission for the National Boundary Commission; Chairman, Nigeria Economic Joint Commission and Chairman Sao Tome and Principe Joint Boundary Commission. He has chaired many corporate boards and served on numerous government committees. Chief Onyia has been awarded several national and international honours.

Mallam Murtala Yar’Adua


Mallam Murtala is the eldest son of Shehu Yar’Adua and was turbaned Tafidan Katsina in 2002, a traditional title he inherited from his late father.
Mrs. Jacqueline Farris
Director General

Mrs. Jacqueline Farris has served as Director General of the Yar’Adua Foundation since its inception in 1998. Born in Panama City, Florida, U.S.A., she received a Bachelor of Arts Degree in Political Science and Urban Development from Michigan State University in 1977, graduating Magna Cum Laude.

Her career achievements include Legislative Staff, Office of Congressman Andrew Young, Washington, D.C. (1976-1977); Political Section - African Affairs, U.S. Mission to the United Nations, New York (1977-1979); Andrew Young Associates, Atlanta, Georgia (1981-84); Government Relations, Office of the Mayor, City of Atlanta (1985-88); Business Consultant, Pratt & Whitney, United Technologies, Hartford, Connecticut (1990-98), providing advice on the political transitions in Nigeria and South Africa; and Media Consultant, Social Democratic Party, Lagos, Nigeria. She relocated to Nigeria in 1998 in order to establish the Shehu Musa Yar’Adua Foundation.

Mrs. Farris’ professional skills include non-profit governance, organizational leadership, financial management, policy development and government advocacy.

Our Team

Amara Nwankpa
Director, Public Policy Initiative

Kemi Okenyodo
Executive Programme Manager

Immaculata Agiamoh
Staff Assistant

Ikenna Aghagbobi
Programme Assistant

Loveth Owunezi
Conference Coordinator

Sayo Samuel-Dada
Programme Officer

Aysha Hamu
Programme Officer

Nafisa Atiku
Staff Assistant

Zainab Iliyasu
Staff Assistant

Mary Amos
Staff Assistant

Abraham Agharite
Librarian

Our Team continued
Public Policy Initiative

...providing thought leadership on key governance issues facing Nigeria.

GENDER JUSTICE
Promoting gender equality

The culture of sexual harassment in the workplace and on university campuses poses a serious threat to the well-being and empowerment of young women in Nigeria. Sexual violence creates unsafe spaces for women, destroys their self-esteem and impedes their personal and professional development. Both men and women are victims of sexual violence; however, women are more susceptible due to an entrenched culture of bias that reinforces existing gender inequalities.

According to the United Nations, at least 2 million Nigerian girls experience sexual abuse annually and only 28 per cent of rape cases are reported. Of those, only 12 per cent result in convictions. The World Bank also highlights forms of gender-based violence as intimate partner violence, non-partner sexual assault, female genital mutilation, sexual exploitation and abuse, child abuse, female infanticide, and child marriage.

The Foundation’s Gender Justice Programme was established to improve safeguarding for women and vulnerable adults in work and education spaces in Nigeria. The initiative addresses power asymmetries that enable gender-based violence in Nigerian institutions and organizations.

The Foundation has established partnerships with WRAPA, AUN, UNN, BUK, UNILAG and Education as a Vaccine (EVA), in order to strengthen collaboration and grow networks for the Gender Justice Programme.

Support was provided by the Ford Foundation

Whistleblowing Platform

A web-based whistleblowing platform for university students at participating institutions to report and seek justice for incidents of sexual harassment or violation without fear of recrimination.

A coalition of civil society actors lead by Education as a Vaccine (EVA) will support universities to manage incidents reported to the whistleblowing platform.

www.genderjustice.org.ng

GENDER JUSTICE WHISTLEBLOWING PORTAL

USER GUIDE

FEBRUARY 2021
Following the registration of UNN and BUK on the platform, the Foundation subsequently created the following sub domains for the universities to independently receive and process sexual harassment claims from students and staff in their institutions:

- unn.genderjustice.org.ng
- buk.genderjustic.org.ng

The platform also serves as a repository for resources relating to Gender Justice in Nigeria. This has aided the institutions in the adoption of technology and the protection of victims through anonymous reporting.

**Safeguarding Policies**

The Foundation has provided technical assistance to four partner universities, AUN, BUK, UNN and UNILAG to develop their safeguarding policies; a policy that stipulates the best practices, procedures and frameworks for an organization to respond to safeguarding concerns while providing a proactive approach to preventing sexual harassment within educational institutions.

This process has resulted in the universities engaging in sensitization campaigns to create awareness amongst the student population regarding the existence of safeguarding policies. The Foundation has also developed a framework to track safeguarding policies in Nigerian institutions.
Advocacy Campaign

Social media flashcards recognized the role of women in combating COVID-19 and promoted the National Human Rights Commission (NHRC) portal, https://report.nhrc.gov.ng for prompt and effective response to reports of domestic violence during the lockdown. Additional flashcards created awareness that women are more affected by corruption in public service. These campaigns reached and engaged approximately 800,000 users on Twitter and Facebook.
Gender and Accountability

A virtual roundtable, in collaboration with the Women’s Rights Advancement and Protection Alternative (WRAPA), improved public understanding of gender-specific dimensions of corruption, amplified the voices of women in efforts to combat corruption and disseminated effective approaches to improve the participation and protection of women in governance and accountability.

Safeguarding and Protecting the Rights of Children Against SGBV

In collaboration with Partners West Africa, Nigeria, the Foundation organized a webinar in Kano State to discuss the rights of the Almajiri child, analyze the Almajiri system of education, identify examples of transformative change processes of the system and discuss safeguarding policies as a tool to protect Almajiri children.
Platforms for Dialogue

Silent Tears

Silent Tears explores society’s indifference to gender violence and questions the motives of an armed, multi-agency task force whose activities methodically victimize women. The documentary features moving stories of those who dare to challenge this apathy.

The occasion was graced by her H.E. Mrs. Oludolapo Osinbajo who served as the Special Guest of Honour. Special remarks was offered by H.E. Ketil Karlsen, Head of the EU Delegation to Nigeria and ECOWAS.

In collaboration with the Open Society Initiative for West Africa (OSIWA)
RECLAIMING NIGERIA’S CIVIC SPACE  
**Contributing to safe and inclusive civic participation in Nigeria**

In Nigeria and around the world, the COVID-19 pandemic is amplifying existing threats to civic space. The sometimes fatal viral disease is transmitted by close personal contact with an infected person and is therefore impacting participation in civic processes such as political rallies and elections. While it is understandable that social restrictions are necessary to contain this subsisting threat, there is mounting evidence that lockdown measures have been radically stretched beyond context and enforced in ways that imperil civic freedoms.

Nigeria is witnessing a vicious crackdown on social critics, bloggers, journalists, activists and civil society organizations demanding accountability and challenging official corruption and human rights abuses. Between May 2015 and May 2017, the Closing Spaces Database tracked 264 incidents of crackdowns on free speech, association, religious and assembly rights.

The Yar’Adua Foundation is providing technical assistance to key stakeholders; the National Human Rights Commission (NHRC), the Action Group on Free Civic Space in Nigeria and the Nigerian Civil Society Situation Room to improve their capacity to protect the civic space.

The Foundation also collaborated with civic space consultants to provide an analysis of risks and threats and provide recommendations that will undergird civil society stakeholder action to protect civic spaces in Nigeria.

**Support was provided by the Federal Commonwealth Development Office (FCDO)**

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**Technical Assistance**

The Foundation provided technology support to the NHRC to improve its capacity for effective case management by tracking and documenting human rights abuses across the country through the upgraded Human Rights Incident Management Portal. Thirty staff nominated from relevant departments of the NHRC were trained to manage and operate the platform. The portal is accessible at [https://report.nhrc.gov.ng](https://report.nhrc.gov.ng) and provides functionality for improved case management and resolution.

[https://report.nhrc.gov.ng](https://report.nhrc.gov.ng)
Capacity Building

Human Rights Incident Management Portal

A 3-day hands-on training was conducted for members of the NHRC ICT department responsible for operating and supporting the platform during and beyond the lifetime of the project. End user training was conducted for thirty nominated representatives of other relevant departments, particularly incident managers, handling officers and investigation officers who will be responsible for using the platform to manage reported incidents.

Digital Communication and Engagement

The Foundation’s Digital Engagement Consultant trained the Public Affairs department to communicate and engage with citizens using social media and online tools to sustain the visibility and increase the utilization of the platform beyond the scope of the project.
Communication and Visibility Support

An explainer video, two promotional videos and 13 flashcards were produced to promote awareness of the platform and increase visibility of the Commission's work. The #DefendYourRights campaign, deployed in collaboration with the Commission, reached and engaged over 2.9 million social media users on Facebook, Instagram and YouTube.

NHRC Promotional Video (Complaints Platform)
https://www.youtube.com/watch?v=aBV5ndVe38c

NHRC Promo Video
https://www.youtube.com/watch?v=Qa1GkbSy2Jk

NHRC EXPLAINER VIDEO
https://www.youtube.com/watch?v=k1gQRbtGaZO
Galvanizing Civil Society to Address the Shrinking Civic Space In Nigeria

Extensive research identified subsisting and emerging threats to Nigeria’s civil society and civic spaces. A robust advocacy campaign was launched to galvanize collective action to protect the civic space in Nigeria. Research reports were presented to civil society stakeholders at a virtual strategy session on February 18, 2021 in collaboration with the Nigeria Civil Society Situation Room. Participants adopted two major recommendations from research reports and agreed to build consensus around them in order to engage other stakeholders and in turn, protect the civic space. Fifty-four participants attended the session, including key civil society stakeholders, The Action Group for Free Civic Space in Nigeria and international development partners.

The threat assessments have contributed to the collective strategy to reclaim shrinking civic spaces in Nigeria. Reports were disseminated to over 9,200 persons on the Foundation’s CSO mailing list.
Advocacy Campaign

In partnership with the Nigerian Civil Society Situation Room, a campaign was launched to galvanize collective action to protect the civic space in Nigeria. Three video vignettes and seven flashcards were produced and promoted on social media using the hashtag #ProtectTheCivicSpace, reaching and engaging over 5.2 million users on Facebook, Twitter, Instagram and YouTube.

Galvanizing Collective Action to Protect Nigeria’s Civic Space - Part 1
https://www.youtube.com/watch?v=QxtNYUJGkR4

Galvanizing Collective Action to Protect Nigeria’s Civic Space - Part 2
https://www.youtube.com/watch?v=RRRxUnU4DPU

Protect the Civic Space!

Media freedoms apply to digital journalists too.

Don’t be afraid to promote your interest online.

Troll armies threaten online civil liberties.
GOVERNANCE AND ACCOUNTABILITY

Influencing attitudes regarding retail corruption

Corruption remains one of the most serious governance challenges facing Nigeria. According to the 2019 Corruption Perceptions Index reported by Transparency International, Nigeria is ranked 146 of 180 countries, scoring 26 out of 100 points. Transparency International has projected that corruption could cost Nigeria up to 37% of its GDP by 2030 if not dealt with immediately.

The fight against corruption through legal and institutional measures has been a consistent priority for Nigeria since 2015. But innovative and complimentary efforts are required to shift cultural attitudes to corruption at all levels of society.

The Yar’Adua Foundation initiated an advocacy campaign to support demand-driven accountability in Nigeria and influence the attitudes of targeted stakeholders towards retail corruption. The campaign supported civil society organizations by amplifying the impact and effectiveness of their work, including media and journalism grantee investigative reports. It also developed and deployed messaging and innovative communication strategies.

STAKEHOLDER ENGAGEMENT

Townhall Meetings

Galvanizing Popular Consensus against Corruption
Mobilizing young people as agents of change

Participants included university, primary and secondary school students as well as civil society representatives. A panel of activists identified commonplace acts of corruption and examined positive and negative behaviours in the context of promoting transparency and accountability.

The commitment to be an agent of change was endorsed by over 150 students representing nine primary and secondary schools in Abuja.
The townhall featured a short video screening, *Lost Dreams*, a mentimeter survey and a panel discussion. Key stakeholders and education experts committed themselves to take action to improve education outcomes nationwide by complying with the National School Health Policy.

Leaders and education experts explored collective approaches to improve implementation and accountability with respect to school health management in Nigeria.
Social Media Engagement

Social media campaigns engaged a wide audience with #UnitedAgainstCorruptionNG that encouraged Nigerian citizens to galvanize efforts against corruption and drive demand for accountability. The campaigns doubled the target of 1.5 million, reaching over 3 million users on Facebook, Twitter, YouTube and Instagram.

Advocacy content also supported national efforts to create awareness and encourage citizens to act responsibly to contain further spread of COVID-19 in Nigeria using #ActResponsibly and #COVID19StopsWithMe. The campaign reached over 3 million users on Facebook, Twitter, YouTube and Instagram.
Video Vignettes

Video vignettes conveyed the social costs of corruption and benefits of combating it to clarify people’s judgement regarding what is acceptable and unacceptable behavior.

End SARS
https://www.youtube.com/watch?v=3RjDu6ux6bE&t=2s&ab_channel=ShehuMusaYar%27AduaFoundation

What If?
https://www.youtube.com/watch?v=FuvzLOOw_5o&ab_channel=ShehuMusaYar%27AduaFoundation

Lost Dreams
https://www.youtube.com/watch?v=soqz4oE4JZQ&ab_channel=ShehuMusaYar%27AduaFoundation

Using Corruption to Fight Corruption
https://www.youtube.com/watch?v=XaFsPyN-4Z0&ab_channel=ShehuMusaYar%27AduaFoundation

Video vignettes from the #COVID19StopsWithMe campaign were promoted by the US Embassy in Nigeria, the Risk Communication and Community Engagement Committee of the Presidential Task Force on COVID-19 and Multichoice Nigeria Limited to encourage a sense of personal responsibility in preventing the spread of COVID-19.
I also want to protect myself and my family.

**Mama Miracle**
https://www.youtube.com/watch?v=XhncniTkqR8&ab_channel=ShehuMusaYar%27AduaFoundation

**Keke Driver**
https://www.youtube.com/watch?v=xm_9ZRU2Nxi&ab_channel=ShehuMusaYar%27AduaFoundation

**Medical Doctor**
https://www.youtube.com/watch?v=iDznagOdgwi&ab_channel=ShehuMusaYar%27AduaFoundation

**Mask on Naija**
https://www.youtube.com/watch?v=aditgxdPUHk&ab_channel=ShehuMusaYar%27AduaFoundation

**Mother Ijapari**
https://www.youtube.com/watch?v=QgwdyMzQaQg&ab_channel=ShehuMusaYar%27AduaFoundation
COVID-19: Accountability and Awareness

A webinar explored lessons learned from Risk Communication and Community Engagement and the tracking of COVID-19 resources in an effort to improve the stewardship and delivery of public health at all levels of government.

The event featured keynote addresses from the Honorable Minister of Health, Dr. Osagie Ehanire and U.S. Deputy Chief of Mission to Nigeria, Amb. Kathleen FitzGibbon.

Two technology driven platforms were developed to support humane and accountable management of the COVID-19 pandemic in Nigeria.

The C19 Nigeria Reporting System (https://c19nigeria.org/) provided a coordinated response to incident reports of suspected cases of COVID-19 infections to Public Health Emergency Operations Centres (PHEOCs). The platform collated, documented, and analyzed 167 reports of individuals displaying COVID-19 symptoms across the country. 55 individuals who were confirmed to be exhibiting COVID-19 symptoms received the attention of public health authorities through the C19Nigeria platform.

The Human Rights Incident Management Portal (https://report.nhrc.gov.ng/) provided a coordinated response to COVID-19 related incidents of human rights abuses of Nigerian citizens to the National Human Rights Commission (NHRC). The platform was subsequently adopted by the NHRC as its primary reporting tool after the initial two-month pilot phase.
PARTNERS UNITED Platform

A knowledge exchange platform for Nigeria’s accountability sector was launched in collaboration with Reboot. Supported by the MacArthur Foundation, the platform is accessible at www.partnersunited.org.

The platform provides access to tools and vital resources that enable accountability partners to tackle key societal issues, while encouraging and engaging citizens and civil society stakeholders to galvanize collective action against corruption. By providing a virtual space where continuous knowledge exchange and learning will occur, www.partnersunited.org promotes a sustainable, diverse ecosystem of accountability, transparency and good governance in Nigeria.

www.partnersunited.org
Deepening Anti-Corruption and Accountability Efforts
Mobilizing young people as agents of change

Seven community-based organizations were empowered with knowledge and tools to deepen and sustain the fight against corruption. Implementing partners tracked, analyzed and reviewed manifests, campaign speeches, handbills/posters and other relevant documents to identify specific promises regarding anti-corruption and/or good governance made by aspirants, candidates and elected officials at various points during the 2019 election campaign period.

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<th>Organization</th>
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<th>States</th>
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<tr>
<td>1 Alliances for Africa (AFA)</td>
<td>South East</td>
<td>Enugu, Ebonyi</td>
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<tr>
<td>2 Centre for Anti-Corruption and Open Leadership (CACOL)</td>
<td>South West</td>
<td>Osun, Lagos</td>
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<tr>
<td>3 Network for Justice (NJ)</td>
<td>North West</td>
<td>Kano, Kaduna, Sokoto</td>
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<td>4 Centre for Women and Adolescent Empowerment CWAE)</td>
<td>North East</td>
<td>Adamawa, Gombe</td>
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<tr>
<td>5 Youth Adolescence Reflection and Action Centre (YARAC)</td>
<td>North Central</td>
<td>Plateau, Nasarawa</td>
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<td>6 Conscience for Human Rights and Conflict Resolution (CHCRCR)</td>
<td>North Central</td>
<td>Kogi</td>
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<td>7 Niger-Delta Stakeholder Initiative for Community Development and Empowerment (NDSICDE)</td>
<td>South South</td>
<td>Rivers</td>
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Policy Implications:

- The National Orientation Agency (NOA) has adopted YARAC’s community theatre production A New Dawn for public enlightenment and sensitization to build a culture of zero tolerance for corruption and poor governance.

- AFA has secured policy support from political leaders to commit to poverty eradication, economic empowerment, safety, inclusion in decision making; ending violence against women and girls and good governance reforms.

- CACOL’s engagement with LGAs in Lagos and Osun states successfully led to the state governments rehabilitating dilapidated roads and other public infrastructure in both states.

- Citizen and stakeholder demands emerging from funded activities in Kogi State compelled the Kogi State House of Assembly to conduct a public hearing on the budget for the first time in over a decade.

- As a result of NFJ’s collaborative efforts with five federal agencies; EFCC, ICPC, NAFDAC, SONA and Code of Conduct and community outreach in Sokoto State, 49 cases of social and economic sabotage were channeled to various agencies for action.

- NDSICDE’s engagement with the Ministry has provided a greater understanding of the budgeting processes and gaps that need to be addressed to ensure that these processes adhere to the principles of open governance.

- CWAE’s activities have galvanized youths, who have gained confidence to hold leaders accountable and have developed a collective voice.

Resource Governance and Climate Action

Inequality in resource governance and climate action are addressed by the promotion of policy approaches that include the engagement of affected and vulnerable groups, such as smallholders, extractive communities and women.

The Foundation is collaborating with the Niger Delta Stakeholders Initiative for Community Development and Empowerment (NDSICDE) to facilitate development and implementation of community-driven climate resilience initiatives in vulnerable communities in the Niger Delta. The project has secured the buy-in/support of the 12 communities of Gbarain kingdom in Yenegoa LGA of Bayelsa State.
YAR’ADUA MERIT SCHOLARS

Improving lives by providing a comprehensive education to afford talented youth the necessary skills to enhance the lives of others

Mustapha Gidado
Katsina State
American University, Yola
BSc Petroleum Chemistry

Mary Amos
Ogun State
American University, Yola
BA Int’l & Comparative Politics

Amina Abdulkadir
Katsina State
Bayero University, Kano
BSc Microbiology

Victory Friday Inyang
Akwa Ibom State
American University, Yola
BSc Environment and Health

Fiddausi Adamu
Kaduna State
Umaru Yar’Adua University, Katsina
BSc Mathematics

Onyinyechi Onuigbo
Enugu State
American University, Yola
BSc Petroleum Chemistry

Zainab Iliyasu
Federal Capital Territory
American University, Yola
BSc Computer Science

Hassan Tajudeen
Federal Capital Territory
American University, Yola
BSc Petroleum Chemistry

Aisha Mohammed
Kano State
Bayero University, Kano
BSc Biochemistry

Aliyu Abubakar
Adamawa State
Bayero University, Kano
BSc Biology

Hauwa Hashimu
Plateau State
University of Jos
BSc Business Administration

Ibrahim Bawa
Plateau State
University of Jos
BSc Microbiology
Chukwuma Onwujiuba  
*Anambra State*  
American University, Yola  
BSc Petroleum Chemistry

Chidinma Ifekauche  
*Anambra State*  
American University, Yola  
BSc Petroleum Chemistry

Destiny Enabulele  
*Edo State*  
American University, Yola  
BSc Business Administration

Fatimah Rilwan  
*Nasarawa State*  
American University, Yola  
BSc Computer Sci. and Mathematics

Idris Umar  
*Nasarawa State*  
American University, Yola  
BA Economics

Olutoyin Oluwajemilehin  
*Ekiti State*  
American University, Yola  
BSc Journalism

Uduak Usoro  
*Akwa Ibom State*  
University of Nigeria, Nsukka  
BSc Urban and Regional Planning

Abdulsamad Adeleke  
*Ogun State*  
Bayero University, Kano  
Telcoms Engineering

Aminu Yahaya  
*Kano State*  
Bayero University, Kano  
BSc Physics Education

Franklin Aziujali  
*Enugu State*  
University of Nigeria, Nsukka  
Electrical Engineering

Amira Jalo  
*Adamawa State*  
University of Ibadan  
Guidance and Counseling

Mu’azu Haliru  
*Kaduna State*
SHEHU MUSA YAR’ADUA CENTRE

Conference facilities include an auditorium, central atrium, meeting rooms and professional services to ensure the success of every occasion.
SHEHU MUSA YAR’ADUA: PROFILE

Shehu Yar’Adua was educated at Katsina Provincial Secondary School and the Royal Military Academy, Sandhurst, U.K. He returned from Sandhurst in 1964 as a young second lieutenant not long before the Nigerian Civil War broke out. Major Yar’Adua’s capture of Onitsha in 1967 is regarded as the decisive battle that led to the end of the bloody conflict that consumed millions of lives.

The Civil War had a tremendous impact on Lt. Col. Shehu Yar’Adua. Disheartened by the devastation he witnessed, he recognised the futility of disunity based on ethnicity, region and religion. He understood that a united Nigeria was prerequisite for the nation’s growth and development.

Colonel Shehu Yar’Adua served as Federal Commissioner of Transport in 1976. He was credited with establishing a blueprint for the development of Nigeria’s transport sector as well as the reorganisation and decongestion of the nation’s ports. Upon the assassination of Head of State Murtala Mohammed in 1977, Yar’Adua was named Chief of Staff, Supreme Headquarters and promoted to Major-General in the Obasanjo Administration. At just 36 years of age, he was the youngest officer to hold the rank on the African Continent.

Among many accomplishments, perhaps most significant was the Administration’s successful conduct of elections and historic hand over to democratic rule in 1979. As the first military government to voluntarily hand over power in Africa, General Obasanjo and General Yar’Adua recognized that enthronement of democracy was the only way to ensure stability and social harmony in the country.
Upon retirement, Yar’Adua joined the business world with a view to providing important private sector services with partners and investors. He established a publishing company, cultivated agricultural holdings, developed manufacturing oil service and shipping facilities and incorporated Habib Nigeria Bank. He established the Islam in Africa Organisation and served as Chairman of the National Mosque Committee where he oversaw the funding and construction of the National Mosque, Abuja.

In April 1978 he was turbaned Tafidan Katsina, a traditional title he inherited from his father.

But the return of a military regime without commitment to handing over to a democratically elected government led Shehu Yar’Adua to join politics. He was prepared to lead the political class through the familiar antics and obstacles set by his former colleagues in uniform.

Shehu Yar’Adua was a gifted politician. His grassroots politics were void of ethnic bias and religious or regional sentiment. His organisation, whether PF or SDP or PDM, dominated the political landscape of the country, breaking what he dubbed the “siege mentality” which had dogged politics since 1914.

His aspirations for the SDP Presidential ticket was inspired by a desire to give the nation the committed and responsible leadership it so desperately desired and deserved. He advocated a new National Purpose designed to enrich lives, inspire patriotic pride and serve the common good.

As a presidential candidate, Yar’Adua continued to break barriers, beating formidable home-based opponents and winning primary elections across the nation. Just when he was poised to win his party’s presidential nomination, his election was annulled and he was banned from further participation.

Without bitterness or rancour, Shehu Yar’Adua devoted himself to playing the role of advisor, mentor and counsellor through new rounds of elections. He continued to steer the country toward democracy as the single most influential politician in the country.

Always a courageous leader, Yar’Adua stood in the forefront to demand a timely hand over to democratically elected government. But those who sought to perpetuate themselves in power plotted to arrest and jail he and others in order to remove any obstacles that stood in their path.

Even when his death sentence was passed, Shehu Yar’Adua’s spirit and determination were not broken. From Kirikiri Prison in 1995, he wrote, “Please don’t worry too much about me. It is the sacrifice some of us must make for our country to be free.” Shehu Yar’Adua died two and a half years later in Abakaliki Prison. The country lost a gentleman and a hero, but the structures he built could not be destroyed. The democracy we now enjoy is testimony to Shehu Yar’Adua’s courage and leadership. It is his courage and leadership that we continue to celebrate today.

To access additional information on Shehu Yar’Adua including speeches, photographs and videos log on to: www.yaraduafoundation.org
CORPORATE INFORMATION

BOARD OF DIRECTORS

H.E. Olusegun Obasanjo, GCFR
H.E. Atiku Abubakar, GCON
Hajia Binta Yar’Adua
Lt. Gen. Aliyu Mohammed Gusau (Rtd.)
Alhaji Umaru Mutallab, CON
Mr. Yomi Edu
Chief Dubem Onyia
Mr. Akin Kekere-Ekun
Mallam Murtala Yar’Adua
Mrs. Jacqueline Farris

Chairman
Vice Chairman
Member
Member
Member
Member
Member
Treasurer
Director General

REGISTERED OFFICE

One Memorial Drive
Central Business District
Abuja, FCT 900211

BANKERS

Access Bank Plc

AUDITORS

Sada, Idris & Co.
(Chartered Accountants)
FMBN Building, 2nd Floor B Wing
Central Business District, Abuja
Tel: 0803 788 2878

SOLICITORS

Dikko & Mahmoud
Solicitors & Advocates
1 Lugard Avenue
Kano
THE FINANCIALS

38 Statement of Financial Position

39 Statement of Profit or Loss and Other Comprehensive Income

40 Statement of Cashflow
# STATEMENT OF FINANCIAL POSITION

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, Plant &amp; Equipment</td>
<td>3,224,986,255</td>
<td>3,315,953,665</td>
</tr>
<tr>
<td>Investment</td>
<td>35,908,744</td>
<td>48,461,373</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>3,260,894,999</td>
<td>3,364,415,038</td>
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<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Account Receivables and Prepayments</td>
<td>1,804,129</td>
<td>1,056,426</td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>317,914,047</td>
<td>343,706,717</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>319,718,175</td>
<td>344,763,143</td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Account Payables and Accruals</td>
<td>(12,710,034)</td>
<td>(11,751,576)</td>
</tr>
<tr>
<td><strong>Net Current Assets</strong></td>
<td>307,008,142</td>
<td>333,011,567</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>3,567,903,140</td>
<td>3,697,426,605</td>
</tr>
<tr>
<td><strong>ACCUMULATED FUNDS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Fund</td>
<td>1,029,669,586</td>
<td>1,029,669,586</td>
</tr>
<tr>
<td>Revaluation Reserve</td>
<td>2,865,193,751</td>
<td>2,950,337,582</td>
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<tr>
<td>Income and Expenditure</td>
<td>(326,960,197)</td>
<td>(282,580,563)</td>
</tr>
<tr>
<td><strong>Total Accumulated Funds</strong></td>
<td>3,567,903,140</td>
<td>3,697,426,605</td>
</tr>
</tbody>
</table>

The financial statements and notes were approved by the Board of Trustees on May 24, 2021 and signed on its behalf by:

Alhaji Umaru Mutallab, CON  
Trustee  
FRC/2013/ICAN/0000004391

Mrs. Jacqueline W. Farris  
Director General  
FRC/2015/CIRLM/00000012795
# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th></th>
<th>2019</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Centre</td>
<td>Foundation</td>
<td>Centre</td>
<td>Foundation</td>
</tr>
<tr>
<td>Income</td>
<td>39,383,616</td>
<td>-</td>
<td>101,036,701</td>
<td>-</td>
</tr>
<tr>
<td>Donations and Project Support</td>
<td>-</td>
<td>368,433,472</td>
<td>-</td>
<td>556,798,559</td>
</tr>
<tr>
<td><strong>Less: Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foundation Expenses</td>
<td>-</td>
<td>(1,350,000)</td>
<td>-</td>
<td>(8,993,097)</td>
</tr>
<tr>
<td>Administrative Expenses</td>
<td>(33,690,480)</td>
<td>-</td>
<td>(30,750,817)</td>
<td>-</td>
</tr>
<tr>
<td>Maintenance and Utilities</td>
<td>(38,525,529)</td>
<td>-</td>
<td>(63,445,453)</td>
<td>-</td>
</tr>
<tr>
<td>Merit Scholars Expenses</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(420,600)</td>
</tr>
<tr>
<td>Public Policy Initiative Expenses</td>
<td>-</td>
<td>(376,668,704)</td>
<td>-</td>
<td>(526,577,183)</td>
</tr>
<tr>
<td>Surplus before Depreciation</td>
<td>(32,832,393)</td>
<td>(9,585,232)</td>
<td>6,840,431</td>
<td>20,807,679</td>
</tr>
<tr>
<td>Depreciation (Non Cash Outflow)</td>
<td>(5,823,578)</td>
<td>-</td>
<td>(13,531,397)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Surplus/(Deficit) on Ordinary Activities</strong></td>
<td>(38,655,971)</td>
<td>(9,585,232)</td>
<td>(6,690,966)</td>
<td>20,807,679</td>
</tr>
<tr>
<td>Provision for Income Tax</td>
<td>(580,447)</td>
<td>-</td>
<td>(3,593,402)</td>
<td>-</td>
</tr>
<tr>
<td><strong>Surplus/(Deficit) on Ordinary Activities</strong></td>
<td>(39,236,418)</td>
<td>(9,585,232)</td>
<td>(10,284,368)</td>
<td>20,807,679</td>
</tr>
<tr>
<td><strong>Other Comprehensive Income:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dimunition in Shares</td>
<td>-</td>
<td>(12,552,606)</td>
<td>-</td>
<td>(30,289,512)</td>
</tr>
<tr>
<td>Foreign Currency Translations Gain/(Loss)</td>
<td>-</td>
<td>5,243,046</td>
<td>-</td>
<td>(3,885,117)</td>
</tr>
<tr>
<td><strong>Other Comprehensive Income for the year</strong></td>
<td>-</td>
<td>(7,309,560)</td>
<td>-</td>
<td>(34,174,629)</td>
</tr>
<tr>
<td><strong>Total Comprehensive Income for the year</strong></td>
<td>(39,236,418)</td>
<td>(16,894,792)</td>
<td>(10,284,368)</td>
<td>(13,366,950)</td>
</tr>
</tbody>
</table>
## STATEMENT OF CASHFLOW

### AS AT DECEMBER 31, 2020

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cashflow from Operating Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receipt from Activities</td>
<td>39,383,616</td>
<td>101,036,701</td>
</tr>
<tr>
<td>Receipt from Donations and Project Support</td>
<td>368,433,472</td>
<td>556,798,559</td>
</tr>
<tr>
<td>Payment to Employees/Consultant</td>
<td>(72,201,725)</td>
<td>(61,872,458)</td>
</tr>
<tr>
<td>Payment for project support (Grants)</td>
<td>(376,668,704)</td>
<td>(612,276,977)</td>
</tr>
<tr>
<td><strong>Net Cashflow from Operating Activities</strong></td>
<td><strong>(41,053,341)</strong></td>
<td><strong>(16,314,175)</strong></td>
</tr>
<tr>
<td><strong>Cashflow from Investing Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, Plant and Equipment</td>
<td>-</td>
<td>(2,564,705)</td>
</tr>
<tr>
<td>Net Dimunition in Investments</td>
<td>12,552,606</td>
<td>30,289,515</td>
</tr>
<tr>
<td>Investment Income</td>
<td>2,708,064</td>
<td>2,012,054</td>
</tr>
<tr>
<td><strong>Net Cashflow from Investing Activities</strong></td>
<td><strong>15,260,670</strong></td>
<td><strong>29,736,864</strong></td>
</tr>
<tr>
<td><strong>Net Increase/(Decrease) in Cash and Cash Equivalent</strong></td>
<td><strong>(25,792,671)</strong></td>
<td><strong>13,422,689</strong></td>
</tr>
<tr>
<td>Cash and Cash Equivalent at the Beginning of the Year</td>
<td>343,706,717</td>
<td>330,284,028</td>
</tr>
<tr>
<td><strong>Cash and Cash Equivalent at the End of the Year</strong></td>
<td><strong>317,914,047</strong></td>
<td><strong>343,706,717</strong></td>
</tr>
<tr>
<td><strong>Represented by:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalent [Bank Balances]</td>
<td><strong>317,914,047</strong></td>
<td><strong>343,706,717</strong></td>
</tr>
</tbody>
</table>